



**FINANCIAL STATEMENTS
DECEMBER 31, 2025 AND 2024**

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Contents
December 31, 2025 and 2024

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Independent Auditor's Report

To the Board of Directors of
Greater Worcester Community Foundation, Inc.:

Opinion

We have audited the financial statements of Greater Worcester Community Foundation, Inc. (a Massachusetts nonprofit corporation) (the Foundation), which comprise the statements of financial position as of December 31, 2025 and 2024, and the related statements of activities and changes in net assets, cash flows, and functional expenses for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Greater Worcester Community Foundation, Inc. as of December 31, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Emphasis of Matter

As discussed in Note 13 to the financial statements, the 2024 financial statements have been restated to reclassify certain funds that were previously classified as with donor restrictions to without donor restrictions. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance, and therefore, is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

AAFCPA, Inc.

Westborough, Massachusetts
May 11, 2026

GREATER WORCESTER COMMUNITY FOUNDATION, INC.Statements of Financial Position
December 31, 2025 and 2024

Assets	2025	2024 (Restated)
Assets:		
Cash - operations	\$ 613,569	\$ 2,756,260
Cash - investment	7,788,028	3,039,764
Loan receivable	1,002,650	400,997
Pledges and grants receivable	135,155	18,518
Investments	262,368,439	219,666,995
Split-interest agreements (charitable gift annuities and pooled income funds)	1,115,908	1,030,253
Operating right-of-use asset	328,306	400,060
Property and equipment, net	11,594	25,336
Other assets	149,036	60,666
Total assets	<u>\$ 273,512,685</u>	<u>\$ 227,398,849</u>
Liabilities and Net Assets		
Liabilities:		
Distributions payable	\$ 1,623,005	\$ 1,502,150
Accounts payable and accrued expenses	168,118	173,959
Operating lease liability	341,191	410,507
Split-interest obligations (charitable gift annuities and pooled income funds)	840,240	816,775
Funds held as agency endowments	61,131,534	53,225,772
Total liabilities	<u>64,104,088</u>	<u>56,129,163</u>
Net Assets:		
Without donor restrictions	42,933,598	38,075,052
With donor restrictions	166,474,999	133,194,634
Total net assets	<u>209,408,597</u>	<u>171,269,686</u>
Total liabilities and net assets	<u>\$ 273,512,685</u>	<u>\$ 227,398,849</u>

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Statement of Activities and Changes in Net Assets
For the Year Ended December 31, 2025

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
Revenues:			
Total investment return, net	\$ 5,419,040	\$ 30,403,192	\$ 35,822,232
Less - investment return for agency endowments	-	(8,135,455)	(8,135,455)
Net investment return	<u>5,419,040</u>	<u>22,267,737</u>	<u>27,686,777</u>
Gifts and donations	1,122,175	21,377,653	22,499,828
Less - gifts and donations for agency endowments	-	(2,381,379)	(2,381,379)
Net gifts and donations	<u>1,122,175</u>	<u>18,996,274</u>	<u>20,118,449</u>
Fees on agency endowments and other earned income	428,898	-	428,898
Change in value of split-interest agreements	-	85,655	85,655
Net assets released for distributions, net of agency funds	6,039,834	(6,039,834)	-
Net assets released for operations	<u>2,029,467</u>	<u>(2,029,467)</u>	<u>-</u>
Sub-total	<u>8,498,199</u>	<u>(7,983,646)</u>	<u>514,553</u>
Total revenues	<u>15,039,414</u>	<u>33,280,365</u>	<u>48,319,779</u>
Expenses:			
Total distributions	9,464,123	-	9,464,123
Less - distributions for agency funds	(2,307,174)	-	(2,307,174)
Net distributions	7,156,949	-	7,156,949
Personnel and other expenses	<u>3,023,919</u>	<u>-</u>	<u>3,023,919</u>
Total expenses	<u>10,180,868</u>	<u>-</u>	<u>10,180,868</u>
Changes in net assets	4,858,546	33,280,365	38,138,911
Net Assets:			
Beginning of year, as restated	<u>38,075,052</u>	<u>133,194,634</u>	<u>171,269,686</u>
End of year	<u>\$ 42,933,598</u>	<u>\$ 166,474,999</u>	<u>\$ 209,408,597</u>

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Statement of Activities and Changes in Net Assets
For the Year Ended December 31, 2024 (as Restated)

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
Revenues:			
Total investment return, net	\$ 4,269,497	\$ 21,089,507	\$ 25,359,004
Less - investment return for agency endowments	-	(5,902,836)	(5,902,836)
Net investment return	<u>4,269,497</u>	<u>15,186,671</u>	<u>19,456,168</u>
Gifts and donations	557,347	6,357,221	6,914,568
Less - gifts and donations for agency endowments	-	(3,241,328)	(3,241,328)
Net gifts and donations	<u>557,347</u>	<u>3,115,893</u>	<u>3,673,240</u>
Fees on agency endowments and other earned income	381,203	-	381,203
Change in value of split-interest agreements	-	(14,192)	(14,192)
Net assets released for distributions, net of agency funds	6,503,179	(6,503,179)	-
Net assets released for operations	<u>1,892,572</u>	<u>(1,892,572)</u>	<u>-</u>
Sub-total	<u>8,776,954</u>	<u>(8,409,943)</u>	<u>367,011</u>
Total revenues	<u>13,603,798</u>	<u>9,892,621</u>	<u>23,496,419</u>
Expenses:			
Total distributions	8,528,859	-	8,528,859
Less - distributions for agency funds	(1,119,809)	-	(1,119,809)
Net distributions	<u>7,409,050</u>	<u>-</u>	<u>7,409,050</u>
Personnel and other expenses	<u>2,951,570</u>	<u>-</u>	<u>2,951,570</u>
Total expenses	<u>10,360,620</u>	<u>-</u>	<u>10,360,620</u>
Changes in net assets	3,243,178	9,892,621	13,135,799
Net Assets:			
Beginning of year, as restated	<u>34,831,874</u>	<u>123,302,013</u>	<u>158,133,887</u>
End of year, as restated	<u>\$ 38,075,052</u>	<u>\$ 133,194,634</u>	<u>\$ 171,269,686</u>

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Statements of Cash Flows

For the Years Ended December 31, 2025 and 2024

	<u>2025</u>	<u>2024 (Restated)</u>
Cash Flows from Operating Activities:		
Changes in net assets	\$ 38,138,911	\$ 13,135,799
Adjustments to reconcile changes in net assets to net cash provided by operating activities:		
Depreciation	13,742	16,021
Non-cash lease expense	71,754	68,813
Net investment gains	(32,456,730)	(24,062,688)
Change in value of split-interest agreements	(85,655)	14,192
Non-cash donations - securities	(1,412,665)	(523,226)
Donations to be held in perpetuity	(16,112,181)	(939,543)
Changes in operating assets and liabilities:		
Loan receivable	(601,653)	(400,997)
Pledges and grants receivable	(116,637)	857,873
Proceeds from sales and maturities of investments	100,663,355	68,785,237
Payments for purchases of investments	(109,495,404)	(63,803,728)
Other assets	(88,370)	10,155
Distributions payable	120,855	495,400
Accounts payable and accrued expenses	(5,841)	(29,043)
Change in operating lease liability	(69,316)	(64,205)
Split interest obligations	23,465	21,097
Funds held as agency endowments	7,905,762	7,643,152
Net cash provided by (used in) operating activities	(13,506,608)	1,224,309
Cash Flows from Investing Activities:		
Purchases of property and equipment	-	(2,223)
Cash Flows from Financing Activities:		
Donations to be held in perpetuity	16,112,181	939,543
Net Change in Cash	2,605,573	2,161,629
Cash:		
Beginning of year	5,796,024	3,634,395
End of year	<u>\$ 8,401,597</u>	<u>\$ 5,796,024</u>

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Statement of Functional Expenses

For the Year Ended December 31, 2025

(With Summarized Comparative Totals for the Year Ended December 31, 2024)

	2025			2024	
	Grantmaking and Community Leadership	Donor Services and Development	General and Adminis- trative	Total	Total
Distributions	\$ 9,464,123	\$ -	\$ -	\$ 9,464,123	\$ 8,528,859
Personnel:					
Salaries and wages	727,591	553,498	270,863	1,551,952	1,463,650
Taxes and benefits	206,208	156,331	76,848	439,607	444,290
Deferred compensation	-	-	-	-	23,881
Total personnel	933,799	709,829	347,711	1,991,559	1,931,821
Other:					
Program consulting and professional fees	145,300	90,752	24,499	260,551	320,384
Legal fees	-	-	131,039	131,039	15,439
Public relations and advertising	59,383	59,383	-	118,766	96,301
Meetings and events	35,668	75,205	-	110,873	66,401
Occupancy	44,889	34,148	16,711	95,750	95,809
Software licensing and support	43,597	33,166	16,230	92,993	81,038
Accounting and audit services	29,003	22,064	10,797	61,864	45,915
Other expenses	25,370	19,299	9,444	54,113	107,234
Office expenses	13,920	33,013	5,182	52,115	129,933
Memberships and subscriptions	19,013	14,464	7,077	40,554	31,077
Depreciation	-	-	13,742	13,742	16,021
Temporary help	-	-	-	-	14,197
Total other	416,143	381,494	234,721	1,032,360	1,019,749
Total operating expenses	10,814,065	1,091,323	582,432	12,488,042	11,480,429
Less - distributions for agency funds	(2,307,174)	-	-	(2,307,174)	(1,119,809)
Total expenses	\$ 8,506,891	\$ 1,091,323	\$ 582,432	\$ 10,180,868	\$ 10,360,620

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Statement of Functional Expenses
For the Year Ended December 31, 2024

	Grantmaking and Community Leadership	Donor Services and Development	General and Adminis- trative	Total
Distributions	<u>\$ 8,528,859</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 8,528,859</u>
Personnel:				
Salaries and wages	819,644	380,549	263,457	1,463,650
Taxes and benefits	248,803	115,515	79,972	444,290
Deferred compensation	<u>13,373</u>	<u>6,209</u>	<u>4,299</u>	<u>23,881</u>
Total personnel	<u>1,081,820</u>	<u>502,273</u>	<u>347,728</u>	<u>1,931,821</u>
Other:				
Program consulting and professional fees	179,389	83,315	57,680	320,384
Legal fees	-	-	15,439	15,439
Public relations and advertising	53,929	25,038	17,334	96,301
Meetings and events	37,185	17,264	11,952	66,401
Occupancy	53,619	24,865	17,325	95,809
Software licensing and support	45,381	21,070	14,587	81,038
Accounting and audit services	25,712	11,938	8,265	45,915
Other expenses	60,051	27,881	19,302	107,234
Office expenses	72,762	33,783	23,388	129,933
Memberships and subscriptions	17,403	8,080	5,594	31,077
Depreciation	-	-	16,021	16,021
Temporary help	<u>7,951</u>	<u>3,691</u>	<u>2,555</u>	<u>14,197</u>
Total other	<u>553,382</u>	<u>256,925</u>	<u>209,442</u>	<u>1,019,749</u>
Total operating expenses	10,164,061	759,198	557,170	11,480,429
Less - distributions for agency funds	<u>(1,119,809)</u>	<u>-</u>	<u>-</u>	<u>(1,119,809)</u>
Total expenses	<u>\$ 9,044,252</u>	<u>\$ 759,198</u>	<u>\$ 557,170</u>	<u>\$ 10,360,620</u>

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Notes to Financial Statements
December 31, 2025 and 2024

1. OPERATIONS AND NONPROFIT STATUS

Greater Worcester Community Foundation, Inc. (the Foundation) is a not-for-profit organization that administers and distributes funds and property, which have been contributed by private donors, to worthy organizations throughout the greater Worcester community.

The Foundation is exempt from Federal income taxes as an organization (not a private foundation) formed for charitable purposes under Section 501(c)(3) of the Internal Revenue Code (IRC). The Foundation is also exempt from state income taxes. Donors may deduct contributions made to the Foundation within the requirements of the IRC.

2. SIGNIFICANT ACCOUNTING POLICIES

The Foundation prepares its financial statements in accordance with generally accepted accounting standards and principles (U.S. GAAP) established by the Financial Accounting Standards Board (FASB). References to U.S. GAAP in these notes are to the FASB Accounting Standards Codification (ASC).

Estimates

The preparation of financial statements in accordance with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Investments

The Foundation has adopted an investment policy for endowment assets that includes those assets of donor-restricted funds that the Foundation must hold in perpetuity. Under this policy, as approved by the Board of Directors, the primary long-term financial objective is to preserve and grow the principal value of the endowment investment portfolio to provide a dependable source of revenue for charitable distribution and expenses.

To satisfy its investment objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized gains) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that includes equities, alternative and fixed income within prudent risk constraints.

Investment securities are exposed to various risks including, but not limited to, interest rate and market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term. The Foundation seeks to minimize market risk by diversifying its investment portfolio.

Investments in equity and fixed income securities are reported at fair value using quoted market prices. Alternative investments are also reported at fair value. Alternative investments are primarily made under agreements to participate in limited partnerships or limited liability companies and may be subject to certain withdrawal restrictions. In accordance with standards pertaining to FASB's Accounting Standards Update (ASU) No. 2015-07, *Investments in Certain Entities That Calculate Net Asset Value per Share (or its Equivalent)*, the Foundation uses each fund's net asset value per share to calculate and report the fair value of these investments.

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Notes to Financial Statements
December 31, 2025 and 2024

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Investments (Continued)

Gains or losses on investments are reported in the statements of activities and changes in net assets as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulations or by law.

State law has been interpreted to require that, unless explicitly stated otherwise by the donor, realized and unrealized appreciation on net assets with donor restrictions should be classified in the net asset with donor restrictions classification until appropriated for use by the governing Board. Accordingly, based on the terms of the underlying gift instruments, net investment gains and losses on endowment funds of the Foundation are classified as donor restricted.

Endowment Spending Policy

The Foundation adopts a spending policy for grant distributions from endowments that in 2025 and 2024 was 4.0% of market value, averaged over twenty trailing quarters, except for spending on newly received funds. In addition, the Foundation draws an administrative fee that ranges from 0.50% to 1.95% (see Note 4). The Foundation's governing Board annually establishes a spending rate to support current operations, including distributions.

Agency Funds

The Foundation accepts contributions from a donor and agrees to transfer those assets, the return on investments of those assets, or both, to another entity that is specified by the donor. If a not-for-profit organization establishes a fund at a community foundation with its own funds and specifies itself as the beneficiary of that fund, that community foundation must account for the transfer of such assets as a liability rather than as a contribution.

In accordance with U.S. GAAP, the Foundation accounts for agency funds as liabilities equal to the fair value of the assets. All agency endowment activity is segregated on the statements of activities and changes in net assets and is reflected in the funds held as agency endowments in the accompanying statements of financial position. Fees on agency endowments are recognized as they are earned.

Property and Equipment and Depreciation

Purchased property and equipment are recorded at cost. Donated property and equipment are recorded at fair value at the time of donation. Renewals and betterments in excess of \$2,500 are capitalized as additions to property, while repairs and maintenance are expensed as incurred (see Note 6).

Depreciation of property and equipment is computed using the straight-line method over the following estimated useful lives:

Leasehold improvements	Life of lease
Furniture and fixtures	7 years
Office equipment	4 - 5 years
Website	3 years

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Notes to Financial Statements
December 31, 2025 and 2024

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Distributions

The Foundation recognizes distributions expense at the time the grant or scholarship is approved and any conditions are met. All grants are ratified by the Board. The Foundation awarded distributions of \$7,156,949 and \$7,409,050, net of agency distributions of \$2,307,174 and \$1,119,809, during the years ended December 31, 2025 and 2024, respectively.

Distributions payable were \$1,623,005 and \$1,502,150 at December 31, 2025 and 2024, respectively. Distributions are payable as follows at December 31:

	<u>2025</u>	<u>2024</u>
2025	\$ -	\$ 589,850
2026	654,205	408,150
2027	492,375	252,250
2028	331,425	102,000
2029	95,000	99,900
2030	<u>50,000</u>	<u>50,000</u>
	<u>\$ 1,623,005</u>	<u>\$ 1,502,150</u>

Gifts and Donations

In accordance with FASB's ASU 2018-08, *Not-for-Profit Entities: Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made (Topic 958)*, the Foundation must determine whether a grant or contribution (or a promise) is conditional or unconditional for transactions deemed to be a contribution. A contribution is considered to be a conditional contribution if an agreement includes a barrier that must be overcome and either a right of return of the assets or a right of release of a promise to transfer assets exists. Indicators of a barrier include a measurable performance-related barrier or another measurable barrier, a stipulation that limits discretion by the recipient on the conduct of an activity, and stipulations that are related to the purpose of the agreement. Topic 958 prescribes that the Foundation should not consider probability of compliance with the barrier when determining if such awards are conditional and should be reported as conditional grant advance liabilities until such conditions are met.

Gifts and donations received or unconditionally pledged are recorded as net assets without donor restrictions or net assets with donor restrictions depending on the nature and donor provisions of the gift or donation provided. Gifts and donations may include actual gifts or unconditional promises to give. Such donations are considered to be available for use without donor restrictions unless specifically restricted by the donor or grantor. Donations of assets other than cash are recorded at fair value on the date of the gift. Restricted gifts or promises to give are required to be reported as restricted support in the period received and are reclassified to net assets without donor restrictions upon satisfaction of the donor restriction.

Bequests

Bequests are recorded when there is an irrevocable right to the bequest and the proceeds are determinable.

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Notes to Financial Statements
December 31, 2025 and 2024

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Subsequent Events

Subsequent events have been evaluated through May 11, 2026, which is the date the financial statements were available to be issued. There were no events that met the criteria for recognition or disclosure.

Income Taxes

The Foundation accounts for uncertainty in income taxes in accordance with ASC Topic, *Income Taxes*. This standard clarifies the accounting for uncertainty in tax positions and prescribes a recognition threshold and measurement attribute for the financial statements regarding a tax position taken or expected to be taken in a tax return. The Foundation has determined that there are no uncertain tax positions which qualify for either recognition or disclosure in the financial statements at December 31, 2025 and 2024. The Foundation's information returns are subject to examination by the Federal and state jurisdictions.

Fair Value Measurements

The Foundation follows the accounting and disclosure standards pertaining to ASC Topic, *Fair Value Measurements*, for qualifying assets and liabilities. Fair value is defined as the price that the Foundation would receive upon selling an asset or pay to settle a liability in an orderly transaction between market participants.

The Foundation uses a framework for measuring fair value that includes a hierarchy that categorizes and prioritizes the sources used to measure and disclose fair value. This hierarchy is broken down into three levels based on inputs that market participants would use in valuing the financial instruments based on market data obtained from sources independent of the Foundation. Inputs refer broadly to the assumptions that market participants would use in pricing the financial instrument, including assumptions about risk. Inputs may be observable or unobservable. Observable inputs are inputs that reflect the assumptions market participants would use in pricing the financial instrument developed based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset developed based on the best information available.

The three-tier hierarchy of inputs is summarized in the three broad levels as follows:

- Level 1 - Inputs that reflect unadjusted quoted prices in active markets for identical assets at the measurement date.
- Level 2 - Inputs other than quoted prices that are observable for the asset either directly or indirectly, including inputs in markets that are not considered to be active.
- Level 3 - Inputs that are unobservable, and which require significant judgment or estimation. Level 3 also includes investments with notice periods for redemption of more than ninety days.

An asset or liability's level within the framework is based upon the lowest level of any input that is significant to the fair value measurement.

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Notes to Financial Statements
December 31, 2025 and 2024

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Fair Value Measurements (Continued)

Cash - Investment

Cash - investment includes all cash accounts held by investment managers which are valued using Level 1 inputs. Cash - investment is considered to be cash for statements of cash flows purposes.

Investments

Investments are recorded in the financial statements at fair value. If an investment is directly held by the Foundation and an active market with quoted prices exists, the market price of an identical security is used to report fair value. Reported fair values of shares in mutual funds are based on share prices reported by the funds as of the last business day of the fiscal year.

The Foundation's interests in alternative investment funds are generally reported at the net asset value (NAV) reported by fund managers. In accordance with standards pertaining to *Investments in Certain Entities That Calculate Net Asset Value per Share (or its Equivalent)*, the Foundation uses each fund's NAV per share to calculate and report the fair value of these investments. Values for these alternative investment funds, which may invest in both marketable and non-marketable securities, are determined by the Foundation's management based on information provided by each partnership's general partner or limited liability corporation's (LLC) managing member and may be based on historical cost, appraisals, market values discounted for concentration of ownership, or other estimates. Because of the inherent uncertainty of valuing the investments in such partnerships and LLCs and uncertainty of the value of the underlying investments held by the partnerships and LLCs, the Foundation's estimate of fair value may differ significantly from the values that would have been used had a readily available market value for the investments existed, and that difference may be material. If a valuation was not available from the general partner or managing member as of year-end, the financial statements report the most recent prior valuation updated by subsequent capital calls and distributions. The Foundation believes that the carrying amount of its limited liability partnership and LLC investments is a reasonable estimate of fair value as of December 31, 2025 and 2024.

A summary of inputs used in valuing the Foundation's investments as of December 31, 2025 and 2024, is included in Note 3.

Split-Interest Obligations

A liability for split-interest obligations (see Note 5) is recorded when the split-interest agreement is established at the estimated net present value of future cash flows using a risk-adjusted discount rate commensurate with the duration of the estimated payments. These inputs to the fair value estimate are considered Level 3 in the fair value hierarchy.

All Other Assets and Liabilities

The carrying value of all other qualifying assets and liabilities does not differ materially from its estimated fair value and is considered Level 1 in the fair value hierarchy.

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Notes to Financial Statements
December 31, 2025 and 2024

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Pledges and Grants Receivable

Pledges and grants receivable consist of gifts and donations committed but not yet received. Pledges and grants receivable are recorded at their net present value when unconditionally committed. An allowance for uncollectible pledges and grants receivable is recorded based on management's analysis of specific accounts and collection history. As of December 31, 2025 and 2024, an allowance for pledges and grants receivable was not deemed necessary.

Functional Expense Allocation

The statements of functional expenses reflect costs attributable to program and supporting functions. Personnel costs are allocated based on staff functions. Non-personnel costs, such as occupancy, office expenses, program consulting/professional fees, and software licensing and support are also distributed based on personnel allocations.

Leases

The Foundation determines if an arrangement is a lease or contains a lease at inception of a contract. A contract is determined to be or contain a lease if the contract conveys the right to control the use of identified property, equipment, or software (an identified asset) in exchange for consideration. The Foundation determines these assets are leased because the Foundation has the right to obtain substantially all of the economic benefit from and the right to direct the use of the identified asset. Management only reassesses its determination if the terms and conditions of the contract are changed.

Leases result in the recognition of right-of-use (ROU) assets and lease liabilities on the statements of financial position. ROU assets represent the right to use an underlying asset for the lease term, and lease liabilities represent the obligation to make lease payments arising from the lease, measured on a discounted basis. The Foundation determines lease classification as operating or finance at the lease commencement date.

At lease inception, the lease liability is measured at the present value of the lease payments over the lease term. The ROU asset equals the lease liability adjusted for any initial direct costs, prepaid or deferred rent, and lease incentives. The Foundation uses the implicit rate when readily determinable. As most of the leases do not provide an implicit rate, the Foundation uses the risk-free discount rate for the term closest to the full term of the lease, based on the information available at the commencement date to determine the present value of lease payments.

The lease term may include options to extend or to terminate the lease that the Foundation is reasonably certain to exercise. Lease expense is generally recognized on a straight-line basis over the lease term.

The Foundation has elected not to record leases with an initial term of twelve months or less on the statements of financial position. Lease expense on such leases is recognized on a straight-line basis over the lease term. The Foundation has elected the practical expedient to not separate lease and non-lease components and classifies the contract as a lease if consideration in the contract allocated to the lease component is greater than the consideration allocated to the non-lease component.

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Notes to Financial Statements
December 31, 2025 and 2024

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Loan Receivable and Allowance for Credit Losses

Loan receivable at December 31, 2025 and 2024, consists of advances under the revolving credit and loan agreement, as described in Note 11. The Foundation accounts for credit losses under ASC Topic 326, *Measurement of Credit Losses on Financial Instruments* using an expected credit loss impairment model for financial instruments. The Foundation's expected credit allowance methodology for loans receivable is developed using historical experience, present economic conditions, and other factors management considers relevant to estimate expected credit losses. Management performs ongoing evaluations of the borrower's creditworthiness. Management believes that the loan receivable is fully collectible; therefore, no allowance for credit losses has been recorded as of December 31, 2025 and 2024.

3. INVESTMENTS

The following tables set forth, by level within the fair value hierarchy, the Foundation's investments at fair value as of December 31:

Description	2025			Total
	Level 1	Level 2	Level 3	
Mutual funds:				
Fixed income	\$ 27,230,697	\$ -	\$ -	\$ 27,230,697
Domestic equities	61,781,064	-	-	61,781,064
International equities	63,153,090	-	-	63,153,090
Real asset funds	<u>9,996,623</u>	-	-	<u>9,996,623</u>
Total mutual funds	<u>\$ 162,161,474</u>	<u>\$ -</u>	<u>\$ -</u>	162,161,474
Investments measured at NAV:				
Hedged equity*				32,534,267
Domestic equities*				49,155,274
Private equities*				8,646,758
Real asset funds*				<u>9,870,666</u>
Total investments at fair value				<u>\$ 262,368,439</u>

Description	2024			Total
	Level 1	Level 2	Level 3	
Mutual funds:				
Fixed income	\$ 21,407,449	\$ -	\$ -	\$ 21,407,449
Domestic equities	51,900,479	-	-	51,900,479
International equities	<u>35,738,545</u>	-	-	<u>35,738,545</u>
Total mutual funds	<u>\$ 109,046,473</u>	<u>\$ -</u>	<u>\$ -</u>	109,046,473
Investments measured at NAV:				
Hedged equity*				35,801,361
Domestic equities*				53,838,748
International equities*				7,069,218
Private equities*				6,533,537
Real asset funds*				<u>7,377,658</u>
Total investments at fair value				<u>\$ 219,666,995</u>

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Notes to Financial Statements
December 31, 2025 and 2024

3. INVESTMENTS (Continued)

* In accordance with U.S. GAAP, certain investments that are measured at fair value using the NAV per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

Total investment return consists of the following for the years ended December 31:

	<u>2025</u>	<u>2024</u>
Unrealized gains, net	\$ 20,656,931	\$ 19,135,142
Realized gains, net	11,799,799	4,927,546
Interest and dividends	4,630,068	2,626,183
Investment fees	<u>(1,264,564)</u>	<u>(1,329,867)</u>
	<u>\$ 35,822,232</u>	<u>\$ 25,359,004</u>

The Foundation's investment portfolio includes equity hedges and multiple strategy funds, which take the legal form of limited partnerships and trusts. These investments are classified as alternative investments. The fair values of the alternative investments have been estimated by management based on the information provided by the fund managers or the general partners. The information provided by the fund managers or general partners has been audited by other independent auditing firms in accordance with U.S. GAAP.

Certain alternative investments have limited liquidity with lock-up periods allowing withdrawals monthly, quarterly or annually, with some alternative investments requiring prior notice, as defined in the agreements. Certain managers of the Foundation's alternative investments reserve rights to alter lock-up periods with notice to the Foundation.

The Foundation does not have any unfunded commitments to the alternative investments as of December 31, 2025 and 2024.

4. NET ASSETS

Without Donor Restrictions

Net assets without donor restrictions are those net resources that bear no external restrictions and are generally available for use by the Foundation.

With Donor Restrictions

Net assets with donor restrictions include resources accumulated through contributions and other inflows of assets with donor-imposed restrictions that either expire with the passage of time or can be fulfilled and removed by actions of the Foundation pursuant to those restrictions. Such resources will be without donor restrictions when the requirements of the donor have been satisfied through expenditure for the specific purpose or program or through the passage of time. When donor restrictions have been met, net assets with donor restrictions are reclassified to net assets without donor restrictions and are reported in the statements of activities and changes in net assets as net assets released from restrictions.

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Notes to Financial Statements
December 31, 2025 and 2024

4. NET ASSETS (Continued)

With Donor Restrictions (Continued)

Net assets with donor restrictions also include assets which are intended to be held in perpetuity, and the related accumulated unspent appreciation and earnings on such restricted funds. Investment income earned on the restricted funds to be held in perpetuity may be recorded as either without donor restrictions or with donor restrictions when earned, determined according to the gift instruments.

Net assets with donor restrictions are comprised of the following as of December 31:

	<u>2025</u>	<u>2024</u>
Subject to expenditure with donor advice	\$ 24,114,820	\$ 20,687,146
Other purpose restricted, not subject to Foundation's Endowment spending policy	<u>4,749,385</u>	<u>3,833,982</u>
Split-interest agreements	<u>275,668</u>	<u>213,478</u>
Subject to the Foundation's endowment spending policy and appropriation:		
Designated to specific grantee	39,261,046	35,197,660
Designated to field of interest	50,384,750	44,162,075
Scholarship	38,688,964	21,099,466
Other purpose restricted	<u>9,000,366</u>	<u>8,000,827</u>
	<u>137,335,126</u>	<u>108,460,028</u>
	<u>\$ 166,474,999</u>	<u>\$ 133,194,634</u>

The Foundation follows the criteria of ASC Topics, *Endowments of Not-for-Profit Organizations: Net Asset Classification of Funds Subject to an Enacted Version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA), and Enhanced Disclosures for All Endowments Funds*. Only a portion of the Foundation's investment portfolio is considered to be endowment assets.

Changes in endowment net assets by net asset class are as follows:

	<u>2025</u>	<u>2024</u>
Endowment net assets with donor restrictions, beginning of year	\$ 108,460,028	\$ 101,109,510
Total investment return	19,233,245	13,304,785
Gifts and donations	15,816,985	935,734
Appropriated for distributions and administrative fees	<u>(6,175,132)</u>	<u>(6,890,001)</u>
Endowment net assets with donor restrictions, end of year	<u>\$ 137,335,126</u>	<u>\$ 108,460,028</u>

GREATER WORCESTER COMMUNITY FOUNDATION, INC.Notes to Financial Statements
December 31, 2025 and 2024**4. NET ASSETS (Continued)**

	<u>2025</u>	<u>2024</u>
Endowment net asset, without donor restrictions, beginning of year	\$ 28,125,119	\$ 26,186,699
Total investment return	4,321,950	3,446,893
Gifts and donations	295,196	3,809
Released from restriction for distributions and administrative fees	<u>(1,559,969)</u>	<u>(1,512,282)</u>
Endowment net assets, without donor restrictions, end of year	<u>\$ 31,182,296</u>	<u>\$ 28,125,119</u>
Total endowment net assets, end of year	<u>\$ 168,517,422</u>	<u>\$ 136,585,147</u>

From time-to-time, the fair market value of assets associated with individual donor-restricted endowment funds intended for perpetual duration may fall below the original gift value. Deficiencies of this nature are comprised of the following as of December 31:

	<u>2025</u>	<u>2024</u>
Original gift value	\$ 3,365,587	\$ 7,958,193
Current fair value	<u>2,976,727</u>	<u>7,442,537</u>
Deficiency	<u>\$ (388,860)</u>	<u>\$ (515,656)</u>

Deficiencies of this nature exist in nine and fourteen donor-restricted endowment funds for the years ended December 31, 2025 and 2024, respectively. The deficiencies resulted from unfavorable market conditions and continued appropriation for grant programs in accordance with donor intentions and the spending policies that were deemed prudent by the Board of Directors. The Foundation is guided by Massachusetts UPMIFA in establishing spending rates.

5. SPLIT-INTEREST AGREEMENTS**Pooled Income Fund**

The Foundation established a pooled income fund to which, under a gift agreement and beneficiary designation, each donor makes an irrevocable transfer of assets to State Street Global Advisors (trustee of the pooled income fund) on behalf of the Foundation. Until a donor's death, the donor (or the donor's designated beneficiary) receives the income earned on the contributed assets. Upon death of the donor or revocation of the interest in the investment income, all rights in the principal and income assets transfer to the Foundation.

The Foundation has recognized as net assets with donor restrictions gift revenue at the fair value of the assets received, discounted for the estimated lifespan of each donor.

The Foundation has recorded an asset equal to the fair value of the contributed assets, less the amount of the discount for future interest, which is included in split-interest agreements and obligations in the accompanying statements of financial position. There were no gifts contributed to the pooled income fund in 2025 or 2024. Fair value of split-interest agreement assets and liabilities are measured using both Level 1 (assets) (market values of publicly traded investments) and Level 3 (liabilities) (projected investment returns, donor life expectancy and present value factors) inputs. There was one remaining pooled income fund was distributed during 2025.

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Notes to Financial Statements
December 31, 2025 and 2024

5. SPLIT-INTEREST AGREEMENTS (Continued)

Charitable Gift Annuities

The Foundation established a charitable gift annuity fund to which, under a gift agreement and beneficiary designation, each donor makes an irrevocable transfer of assets to State Street Bank and Trust Company on behalf of the Foundation. Until a donor's death, the donor (or the donor's designated beneficiary) receives a fixed annual payment in accordance with the gift agreement. Upon the death of the donor, all rights in the principal and income assets transfer to the Foundation.

The Foundation has recognized as net assets with donor restrictions gift revenue at the fair value of the assets received, discounted for the estimated lifespan of each donor and the net present value of the liability.

The Foundation has recorded assets equal to the fair value of the contributed assets, less the amount of the discount for future fixed payments. The asset is valued using Level 1 inputs (market values of publicly traded investments) and the corresponding obligations are valued using Level 3 inputs (projected investment returns, donor life expectancy and present value factors).

Split-interest agreements are comprised of the following as of December 31:

<u>2025</u>	<u>Charitable Gift Annuities</u>	<u>Pooled Income Fund</u>	<u>Total</u>
Asset	\$ 1,115,908	\$ -	\$ 1,115,908
Obligations	<u>840,240</u>	<u>-</u>	<u>840,240</u>
Total	<u>\$ 275,668</u>	<u>\$ -</u>	<u>\$ 275,668</u>
<u>2024</u>	<u>Charitable Gift Annuities</u>	<u>Pooled Income Fund</u>	<u>Total</u>
Asset	\$ 1,018,923	\$ 11,330	\$ 1,030,253
Obligations	<u>813,692</u>	<u>3,083</u>	<u>816,775</u>
Total	<u>\$ 205,231</u>	<u>\$ 8,247</u>	<u>\$ 213,478</u>

6. PROPERTY AND EQUIPMENT

Property and equipment consist of the following at December 31:

	<u>2025</u>	<u>2024</u>
Office equipment	\$ 7,064	\$ 7,064
Furniture and fixtures	76,902	76,902
Leasehold improvements	<u>10,844</u>	<u>10,844</u>
	94,810	94,810
Less - accumulated depreciation	<u>83,216</u>	<u>69,474</u>
Property and equipment, net	<u>\$ 11,594</u>	<u>\$ 25,336</u>

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Notes to Financial Statements
December 31, 2025 and 2024

7. EMPLOYEE BENEFIT PLANS

The Foundation contributes an agreed-upon percentage of employees' compensation to a defined contribution retirement fund for eligible participants. Contributions are fully vested when contributed. Retirement plan expense was \$106,571 and \$102,397 in 2025 and 2024, respectively, which is included in taxes and benefits in the accompanying statements of functional expenses.

The Foundation maintains a deferred compensation plan for a member of its senior management team, which began in August 2023. The Foundation makes monthly contributions to the plan as determined by the Board of Directors. The total amount accrued for the plan as of December 31, 2025 and 2024, is \$66,229 and \$35,907, respectively, which is included in accounts payable and accrued expenses in the accompanying statements of financial position. The employee will receive the payment from the plan upon retirement.

8. LEASE AGREEMENTS

The Foundation entered into a lease for office space through January 2030 starting in September 2023. Monthly rent payments, which escalate through the term of the new lease, range from \$6,781 to \$8,047. The lease requires the Foundation to maintain certain insurance coverage and pay for its proportionate share of real estate taxes and operating expenses, as defined in the agreement. As of December 31, 2025 and 2024, there were no leases that have been executed but not yet commenced.

As noted in Note 2, the Foundation accounts for leases in accordance with ASC Topic 842 and records a ROU asset and lease liability upon the lease commencement date.

In evaluating its contracts, the Foundation separately identifies lease and non-lease components, such as common area and other maintenance costs, in calculating the ROU assets and lease liabilities for its office building. The Foundation has elected the practical expedient to not separate lease and non-lease components and classifies the contract as a lease if consideration in the contract allocated to the lease component is greater than the consideration allocated to the non-lease component.

The scheduled minimum lease payments under the lease terms are as follows at December 31, 2025:

**Year Ending
December 31:**

2026	\$ 87,885
2027	90,055
2028	92,225
2029	94,395
2030	<u>8,047</u>
Total future undiscounted lease payments	372,607
Less - discount to present value	<u>(31,416)</u>
Operating lease liability	<u>\$ 341,191</u>

Lease expense consisted of operating lease payments of approximately \$90,000 for 2025 and 2024 during 2025 and 2024 and are included in occupancy in the accompanying statements of functional expenses. The discount rate associated with operating leases was 4.41% as of December 31, 2025 and 2024. The weighted-average remaining lease term was 4.08 years and 5.08 years as of December 31, 2025 and 2024, respectively.

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Notes to Financial Statements
December 31, 2025 and 2024

9. CONCENTRATIONS

The Foundation maintains its operational cash balance in a Massachusetts bank. The Federal Deposit Insurance Corporation insures balances at a bank up to certain amounts. At certain times during the year, the cash balance exceeded the insured amount. The Foundation has not experienced any losses in such accounts. The Foundation believes it is not exposed to any significant credit risk on its cash. The Foundation participates in an overnight sweep arrangement to mitigate the concentration of credit risk.

Investments are not insured and are subject to on-going market fluctuations.

For the year ended December 31, 2025, one donor accounted for approximately 60% of net gifts and donations revenue. For the year ended December 31, 2024, a different donor accounted for approximately 27% of net gifts and donations revenue.

10. OPERATING LIQUIDITY

Financial assets available for use by the Foundation within one year from the statements of financial position date are as follows as of December 31:

	<u>2025</u>	<u>2024</u>
Liquid capital:		
Cash - operations	\$ 613,569	\$ 2,756,260
Funds without donor restrictions, invested	<u>10,484,411</u>	<u>5,233,209</u>
Total	<u>\$ 11,097,980</u>	<u>\$ 7,989,469</u>

The Foundation reviews its cash position on a regular basis to ensure that adequate funds are on hand to meet expenses. In addition, the investment portfolio is comprised of funds with a variety of redemption terms (daily, monthly, or longer); approximately \$7 million and \$5 million were available for immediate redemption if needed at December 31, 2025 and 2024, respectively.

11. LOAN RECEIVABLE

In December 2023, the Foundation entered into a revolving credit and loan agreement with another nonprofit organization (the borrower) to lend the borrower up to \$1 million to fund various affordable housing projects. Outstanding balances under this agreement bear interest at an annual rate of 1%. The agreement terminates on December 31, 2026, at which time all principal and accrued interest are due, unless extended by both parties in accordance with the terms of the agreement. As of December 31, 2025 and 2024, there was a balance, including accrued interest of, \$1,002,650 and \$400,997, respectively, on the loan.

12. COMMITMENTS AND CONTINGENCIES

In the ordinary course of its business, the Foundation, from time-to-time, engages legal counsel to opine or resolve employment and business transactions. For the periods ending December 31, 2024 and 2025, the Foundation has not recorded a contingency for any litigation.

GREATER WORCESTER COMMUNITY FOUNDATION, INC.Notes to Financial Statements
December 31, 2025 and 2024**13. NET ASSET RECLASSIFICATION**

During 2025, the Foundation undertook a project to review the classification of all funds in conjunction with the implementation of a new accounting system. The results of examining original donor documentation resulted in a reclassification of certain funds from with donor restrictions to without donor restrictions. As a result of these reclassifications, prior period financial statements have been restated as follows:

Net Assets

Net assets as of December 31, 2024 and 2023, have been restated as follows:

	<u>Net Assets Without Donor Restrictions</u>	<u>Net Assets With Donor Restrictions</u>	<u>Total</u>
Net assets as of December 31, 2023, as previously stated	\$ 7,040,182	\$ 151,093,705	\$ 158,133,887
Net asset reclassifications	<u>27,791,692</u>	<u>(27,791,692)</u>	<u>-</u>
Net assets as of December 31, 2023, as restated	<u>\$ 34,831,874</u>	<u>\$ 123,302,013</u>	<u>\$ 158,133,887</u>
Net assets as of December 31, 2024, as previously stated	\$ 10,256,206	\$ 161,013,480	\$ 171,269,686
Net asset reclassifications and related 2024 statement of activities and changes in net assets impact	<u>27,818,846</u>	<u>(27,818,846)</u>	<u>-</u>
Net assets as of December 31, 2024, as restated	<u>\$ 38,075,052</u>	<u>\$ 133,194,634</u>	<u>\$ 171,269,686</u>

Changes in Net Assets

Changes in net assets for the year ended December 31, 2024, have been restated as follows:

	<u>Net Assets Without Donor Restrictions</u>	<u>Net Assets With Donor Restrictions</u>	<u>Total</u>
Changes in net assets for the year ended December 31, 2024, as previously stated	\$ 3,216,024	\$ 9,919,775	\$ 13,135,799
Impact of net assets reclassifications on net assets released from restrictions and other miscellaneous reclassifications	(2,454,660)	2,454,660	-
Impact of net asset reclassifications on allocation of investment income	<u>2,481,814</u>	<u>(2,481,814)</u>	<u>-</u>
Changes in net assets for the year ended December 31, 2024, as restated	<u>\$ 3,243,178</u>	<u>\$ 9,892,621</u>	<u>\$ 13,135,799</u>

GREATER WORCESTER COMMUNITY FOUNDATION, INC.

Notes to Financial Statements
December 31, 2025 and 2024

14. RECLASSIFICATION

Certain amounts in the 2024 financial statements have been reclassified to conform with the 2025 presentation.